**Presidents’ Council recommends:**

1. **A way to communicate participation and connections in the decision making process to students, staff, faculty and administrators.**
* Be a living document that outlines the decision making process at the College
* Describes the process of engaging in collaborative, collegial discussion to determine the direction of the college
* Be a reference point when considering where in the governance system an issue should be directed
* Facilitate understanding of the shared/participatory governance structure, as established and practiced at CCC
* Used as a point-of-information when determining where to seek input from the various college stakeholders on policy development and procedure implementation
* The information should serve as a guide to generating participation and discussion in the college’s decision making process
1. **Decision-making Process (shared/participatory governance vs. management) picked up from our PC conversations and readings and attempted to capture conversation.**

A participatory system of governance provides all members of the college community with the opportunity to express their opinions and make recommendations about how the institution should function. It also provides structures through which these opinions and recommendations will be given due consideration when important decisions are made.

Generally speaking, a governance system provides opportunities for members of the college community to discuss and give input about topics such as strategic direction, resource acquisition and allocation, and curricular and programmatic issues. A governance system provides opportunities to talk about a vision for the institution and the translation of that vision into policy.

The management systems of a college tend to focus on the implementation of policy through the development of procedures to execute the regular operational functions of the institution.

For example, the enforcement of parking regulations on a campus is a management issue. The question of whether more parking is needed on a campus is a topic for the appropriate councils in the governance system.

The line between governance and management is sometimes difficult to discern. Governance does not address matters of compensation, benefits, working conditions, personnel matters or grievances, *as well as other management issues (this one needs a little more work)*